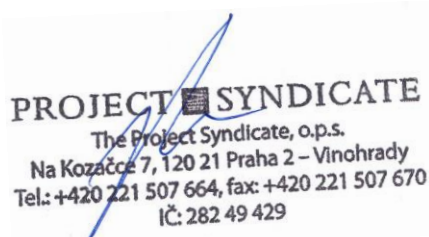


PROJECT SYNDICATE

THE WORLD'S OPINION PAGE

December 9th, 2013, PROJECT SYNDICATE BOARD OF TRUSTEES ANNUAL CONFERENCE MINUTES

1. The board expressed the need for better conference call facilities.
2. The board reviewed the annual report.
3. The board discussed the new grant submission procedures for OSI, which include a written proposal, 2014 organizational budget and 2013 audited financials.
4. The director announced the renewal of the Gates Foundation grant for 2014.
5. The director presented the web stats for the first three months of the new website.
6. The board reviewed the Education initiative under development.
7. The board agreed to hold next year's first meeting earlier in the year to provide ample time for a mid-year review of the budget and a wrap up of the final 2013 financials.



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